

NEWS BRIEFS

Assignment night

Specialized Undergraduate Pilot Training Class 03-01 assignment night is at 5 p.m. today at the Columbus Club. Call Ext. 2489.

Columbus AFB varsity teams

The Columbus AFB Women’s and Men’s Basketball Teams are playing Tyndall AFB teams and Fort Benning teams Saturday and Sunday at the fitness and sports center. Game times for Saturday are 4 p.m. for women’s and 6 p.m. for men’s. Game times for Sunday are 10 a.m. for women’s and 12 a.m. for men’s. Call Ext. 2772.

Holiday hours

Columbus Day is Monday. The exchange is open from 11 a.m. to 5 p.m., and the shop-pette is open from 10:30 a.m. to 6 p.m.

Hispanic heritage display

A domestic violence display is from 9 a.m. to 3 p.m. Tuesday at the exchange. Call Ext. 2197.

Comm squad closed

The 14th Communications Squadron is closed from 11 a.m. to 4:15 p.m. Oct. 18 for an official function. For emergencies or immediate assistance, call Ext. 7322.

Airman’s attic open

The family support center’s Airman’s Attic is open. The attic provides free items such as furni-ture, dishes and nonperishable food to junior members. Donations are welcome. To pick up or drop off items, call Ext. 2790.

Mission Report	
As of Wednesday	
T-1A	T-37
Goal: 887.0 hrs.	Goal: 1,097
Flown: 823.5 hrs.	Flown: 1,006
T-38A	T-38C
Goal: 571	Goal: 35
Flown: 456	Flown: 38



Senior Airman Amanda Mills

Fire Prevention Week

Airmen 1st Class Sam Fain and Chris Hill, 14th Civil Engineer Squadron, talk about the different parts of the fire protection gear at the fire department Tuesday during Fire Prevention Week Monday through today. For the Fire Prevention Week story and more photos, see page 9.

CAFB kicks off Red Ribbon Week

Airman 1st Class Chawntain Young  
Public affairs

The Columbus AFB Demand Reduction Program and Alcohol and Drug Abuse Prevention and Treatment Program supports National Red Ribbon Week Oct. 23 to 31.

A wide range of events for Columbus AFB people and their families to partici-pate in is available. People are invited to attend the National Red Ribbon Week Opening Ceremony and Human Chain for a Drug-Free Community Extravaganza from 10 a.m. to 1 p.m. Oct. 19 at Free-dom Park. Volunteers are needed to help set up, tear down, operate drug-free themed games like basketball and face painting,

participate in the “human chain” during the ceremony and monitor drug preven-tion and health displays. “This program is a great opportunity for people to give back to the communi-ty, and believe it or not, one person can make a difference,” said Julie Jones, 14th MDOS. People are also needed to distribute drug awareness brochures and the National Red Ribbon Week schedule of events to housing residents Saturday and hand out red ribbons at the bus stops Oct. 21. “National Red Ribbon Week is about continuously providing drug prevention education to the community, especially the youth,” said Staff Sgt. Arden Hunt, 14th Medical Operations Squadron. “Saying ‘no’ is one thing but leading

by example is another,” said Senior Airman Mario Stewart, 14th Contracting Squadron. “We are showing the children they can live a productive lifestyle with-out drugs.” Red Ribbon Week began in 1986 after Enrique “Kiki” Camarena, U.S. Drug Enforcement agent, was killed while working undercover to expose key play-ers of a Mexican drug ring. People wore red satin ribbons to honor Camarena’s memory and his battle against drugs. For more information about National Red Ribbon Week, attending the National Red Ribbon Week Opening Ceremony and Human Chain for a Drug-Free Community Extravaganza, or volunteering, call Hunt or Jones at Ext. 2353 or 2239.

Government travel card officials cancel unused account numbers

Bank of America released a list of approximate-ly 138,000 inactive Government Travel Card accounts they closed during October to reduce costs and prevent potential abuse. All accounts showing no activity for 12 months or more are closed. According to Dorothy Lane, 14th Comptroller Flight, 264 accounts will be affected. “However, many of those accounts are already expired,” she said. “All these accounts were closed starting Oct. 4. Commanders have already been notified.” A closed account can be reopened by submitting a new application. The card application was modified to accommo-date this process. People can contact their unit’s Government Travel Card Agency Program Coordinator or the finance office to submit a new application.

Air Force upgrades training exercise

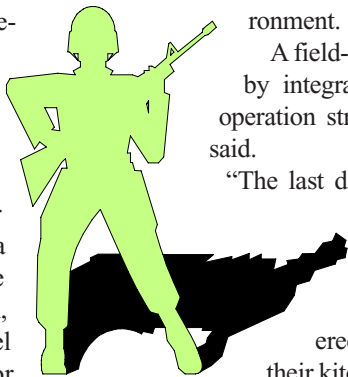
Tech. Sgt. Scott Elliott  
Air Force Print News

WASHINGTON — Phoenix Readiness, a training program operated by the Air Mobility Warfare Center at McGuire AFB, N.J., has been designated by Air Force Chief of Staff Gen. John Jumper for upgrade to a flag-level program. Flag exercises are designed to train all Air Force expeditionary airmen. “A great deal of the Air Force’s inte-grated war fighting training is done during flag exercises, such as Red Flag and Blue Flag,” said Lt. Gen. Michael Zettler, deputy chief of staff for installations and logistics. “Our Air Force today is expeditionary, and our prime operating environment is in a deployed state. It’s only logical that we take the Phoenix Readiness operation, fine-tune it, and make it our flag-level integrated training opportunity for deployed operations.”

According to Maj. Gen. Timothy Peppe, special assistant to the chief of staff for air and space expedi-tionary forces, Phoenix Readiness currently trains seven classes per year. Each class comprises 450 officers and airmen from more than 20 Air Force specialty codes. “We hope to expand the number of AFSCs, and one could make the case that any deployable AFSC should [attend],” Peppe said. Lt. Gen. John Baker, Air Mobility Command vice commander, said he applauded the designation of Phoenix Readiness as a flag-level program. “One of the advantages of reaching officers and air-men from different ECS specialties through Phoenix Readiness is that, together, they will learn how to

“I would advise members to check on the status of their card well in advance of travel whenever possible,” said 2nd Lt. Steve Koester, 14th CPTF. “They can do this by contacting their unit APC, the finance office or by calling Bank of America at the customer service number on the back of their card.” People who expect to travel less than three times per year are encouraged to obtain a travel advance through finance rather than reopening their travel card account. If cardholders are already on official travel and discover their card has been cancelled, they will not be stranded. They can request that the mer-chant call Bank of America to have a forced autho-rization made. People can also call Bank of America to have their account reopened for 10 days. (Courtesy of the 14th Comptroller Flight)

deploy as a cohesive expeditionary flight, squadron or wing,” Baker said. Airmen spend 12 training days at Phoenix Readiness, studying career-field and common-core tasks, pre-deployment planning, deployment sustain-ment and re-deployment activities the first week. The course also prepares leaders — group commanders through front-line supervisors — to deal with integrat-ing and deconflicting the efforts of the various func-tions needed to build a base in an austere envi-ronment. A field-training exercise completes the training by integrating all specialties into one military operation striving toward a single mission, Peppe said. “The last days include going to a bare-base site, taking equipment that’s packed up just as it would be on a pallet you unload from an airplane,” Peppe said. “They have to break it down, erect their tents on wooden frames, set up their kitchens and their perimeters — the whole nine yards. [They do] everything that goes with opening up a bare base.” “Phoenix Readiness was the most realistic training course I have attended,” said Tech Sgt. Jim Moser, 14th Flying Training Wing Public Affairs NCOIC. “The first week was a great refresher for me. It has been a while since I have worked things like convoy operations. The second week was just as rewarding. The bare-base operations were an eye opener. I haven’t deployed as a public affairs person, but after the training I received during the exercise I’m more than confident in my abilities to do the mission in a contingency environment.”



TRICARE offers online service

WASHINGTON — TRICARE Prime and Plus beneficiaries have a new tool that makes getting doctor’s appointments and health care information as easy as clicking a mouse. TRICARE Online is the Department of Defense’s first effort at using the Internet to reach out and touch patients across the entire military health system, according to Navy Dr. (Capt.) Brian Kelly, E-Business director of the TRICARE Management Activity in Falls Church, Va. More than 4,000 TRICARE patients have made routine appoint-ments using TRICARE Online since testing began in June 2001, he said. The initial test installations were Andrews AFB, Md.; Rader Clinic, Fort Myer, Va.; and Camp Lejeune and Marine Corps Air Station Cherry Point, N.C. “We’re currently at 92 facilities in the Washington, D.C., area; Region 9, Southern California; Region 11, Washington state, Oregon and northern Idaho; and Central Europe,” Kelly said. “We hope to be worldwide everywhere by the end of April 2003.” Kelly said anyone with a Web browser can surf the site, but only TRICARE Prime and Plus beneficiaries in the serviced areas are currently able to use the site to make appointments with primary health care providers. The Web site features a 30- to 40-day calen-dar showing patients all available appointments with their primary care manager or the manager’s team members where they are enrolled. (Courtesy of AF News)

U.S. troops in Kuwait incidents

WASHINGTON — For the second day in a row, there was an incident in Kuwait involving U.S. military personnel, DOD offi-cials said Wednesday. Navy Lt. Dan Hetlage said U.S. servicemembers were driving a Humvee on Kuwait Route 80 north of Camp Doha. One of the two men in a local vehicle brandished a weapon at the Americans as they passed the Humvee. Judging the action to be a threat, one of the Americans fired. The civilian vehicle stopped and the Humvee continued on. No one was hurt in the incident, Hetlage said. Camp Doha is the largest concentration of American ground forces in the emirate. Marines of the 11th Marine Expeditionary Unit and soldiers of the 3rd Infantry Division are stationed at the base. State Department spokesman Richard Boucher said the attack on Marines Tuesday was an act of terrorism. Lance Cpl. Antonio Sledd, 20, of Hillsborough, Fla., died in the attack. Lance Cpl. George Simpson, 21, of Dayton, Ohio, was wounded in the fire-fight. Both men were participating in Exercise Eager Mace. Kuwaiti officials have said the men who launched the attack were al Qaeda agents. Both were killed. (Courtesy of DefenseLink)



# Technical sergeant convicted in court martial

**Airman Alexis Lloyd**  
Public affairs

A Columbus AFB NCO was convicted in a court martial Oct. 4.

Tech. Sgt. Gregory Johnson, 14th Civil Engineer Squadron, was charged with maltreatment, forceful sodomy, extortion, assault, unlawful entry, obstruction of justice, adultery, indecent language, indecent exposure and indecent assault.

He was found guilty of maltreatment, sodomy, assault, unlawful entry, obstruction of justice, adultery,

indecent exposure and indecent assault.

Johnson has been sentenced to six months confinement and reduction to the grade of E-3.

The case was under investigation for nine months before the court martial began Oct. 2.

The six-person jury, comprised of officers, found Johnson guilty after careful deliberation, said Maj. Brynn Morgan, 14th Flying Training Wing staff judge advocate. “They examined the evidence and crafted what they thought was an appropriate sentence.”

“He misused his position as an NCO and dorm manager to prey on our most vulnerable first term airmen,”

said Maj. Noah Bledstein, 14th FTW deputy staff judge advocate. “He violated most of the core values, and this can’t be tolerated in the Air Force.”

Johnson was a dorm manager at the time and would try to coerce female airmen to engage in sexual activity. During the victims’ extra-duty assignments as bay orderlies, Johnson served as their supervisor.

There were five victims in the case. “They held up very well,” Bledstein said. “It was a very difficult process for them.”

Johnson now has a federal conviction that will require him to register as a sex offender in many jurisdictions.

# LeaveWeb eliminates paperwork, saves time for CAFB

A new automated leave web-based program begins at Columbus AFB Tuesday.

LeaveWeb will initially be deployed to the 14th Medical Group, 14th Operations Support Squadron, 48th Flying Training Squadron, 41st Flying Training Squadron, 14th Mission Support Squadron and 14th Communications Squadron.

The Air Education and Training Command LeaveWeb deployment team will arrive Tuesday to implement these first six units, and will conduct mass training for all the unit leave monitors, said Capt. Kristin Shapleigh, 14th Comptroller Flight. Implementation from that point will be on a schedule, with finance taking the lead to implement all other units.

“LeaveWeb is a win-win concept for everyone involved,” said Senior Airman Jandrew Taala, 14th CPTF and wing LeaveWeb point of contact. “It takes valuable time away from paperwork and gives it back to the person taking leave.

“Have you considered the time you spend completing the [Air Force] Form 988, obtaining approval from your supervisor and then getting a leave authorization number from your unit leave monitor?” Shapleigh said. “Most if not all actions required you to walk from office to office to obtain approval. Then upon your return you have to go through the whole process again. LeaveWeb provides access to a Web site, without having to walk your paperwork around for approval.”

## EXERCISE (Continued from Page 2)

“The bottom line is [that] I’ve heard rave reviews from everyone, particularly from those who have gone to Afghanistan or some of the other places and have [acquired] the skills taught at Phoenix Readiness,” Peppe said.

“From the people I’ve talked to, the Phoenix Readiness graduate is better prepared to handle the task of setting up a

bare-base than those who have not had the opportunity for this integrated training,” he said.

Maj. Gen. Christopher Kelly, AMWC commander, said he is proud of the Phoenix Readiness program.

“Phoenix Readiness has steadily built a tradition of excellence for training the total force,” Kelly said. “We stand

ready to accept the challenges of our expanded mission to provide flag-level expeditionary combat skills training.”

The program is not mandatory for all deployable airmen, but Peppe said such a requirement is being examined. In the meantime, Phoenix Readiness will expand to eight classes next year, then to ten classes by fiscal 2004.



Senior Airman Amanda Mills  
**Airman 1st Class Chris McClendon and Airman Kris Legault, 14th Mission Support Squadron orderly room, review paper leave forms that will go away with LeaveWeb.**

LeaveWeb is a Web-based leave request, approval and tracking system that allows any member with a Web browser the ability to review leave information, request and obtain approval for ordinary leave, Shapleigh said. It will eventually replace the Air Force Form 988 when all leave types are incorporated.

“I know what most people say, ‘Another system that creates work for me, while reducing workload for someone else,’” Shapleigh said. “LeaveWeb is

not that way. It saves everyone time.”

LeaveWeb allows each member to use a simple Web browser to request and obtain approval for leave without using FormFlow or printing a paper form, Shapleigh said. Member information is already displayed, allowing the person to select the dates of leave, leave address and the approving official they choose to approve their leave.

“When your leave request is submitted, the system will assign a tracking number and automatically e-mail the AO with a

link to approve the leave request,” Shapleigh said. “The unit leave monitor will then validate or return your leave. When the leave monitor validates your leave request, you and the AO will receive another e-mail notifying you of the approval with your leave authorization number. Upon return, the process is just as simple. You click ‘no change,’ or input any changes to the leave you originally requested.”

LeaveWeb provides many more advantages that people don’t see, Taala said. The unit leave monitor no longer needs to manually track and reconcile leave each day from finance-printed products because LeaveWeb automatically reconciles leave for all units. It also provides the unit commander with advanced leave management features and effective tracking controls.

LeaveWeb has undergone rigorous testing and concept approval stages, including approval to replace the signature requirement with a User ID and Password, Shapleigh said. “The Air Force Audit Agency has been heavily involved in each step and sees incredible advantages with LeaveWeb to save considerable time and money. Two Scott AFB, [Ill.] enlisted people initiated the LeaveWeb concept approximately two years ago. Its development and testing has been very successful.”

For more information, call Taala at Ext. 2726. *(Courtesy of the 14th Comptroller Flight)*

# Domestic Violence Month — identify, educate, heal

**Tech. Sgt. Jim Moser**  
Public affairs

The Department of Defense takes a long look at the subject of domestic violence during the month of October,

More than 3 million people a year, in the United States alone, are victims of some sort of domestic violence.

“Domestic violence is a year-round problem that can destroy the lives of the people who are involved and those around them,” said Mollye Cash, family advocacy intervention specialist. “National Domestic Violence Month is a time to focus on the problem and educate people to help break the grip of family violence.”

With domestic violence being a nationwide problem, the Air Force, Air Education and Training Command and Columbus AFB have had encounters with the darker side of relationships. In 2001 the Air Force reported 9,371 cases of spouse and child abuse incidents combined. Of those cases 1,142 happened at AETC bases, and there were 26 cases reported at Columbus AFB. The number

of cases have risen since 2000. Cash feels there hasn’t been a rise in domestic violence but a rise in reporting the incidents.

“Through education, more people understand the problem and can more readily identify symptoms thus more cases are reported.”

While it is a given that family violence damages people, it can also damage careers.

“Domestic violence includes a host of situations from verbal disputes to murder,” said Maj. Brynn Morgan, staff judge advocate. “Personnel accused of domestic violence are subject to the full range of criminal court-martial or Article 15, and administrative actions for example, letter of reprimand or administrative discharge.

“In cases in which no significant injuries occur, the offender is usually offered an Article 15, and if they are found to have committed the offense, punishment can range from a reprimand to reduction in grade to forfeitures of pay.”

If people self-identify themselves to family advocacy for help with domestic violence issues, impact to their career can be minimal if any at all, Cash said.

As with most diseases, preventive actions and early diagnoses can stop the trail of broken lives and careers.

“To fix the problem people need to understand what domestic violence is, its warning signs and how to get help for themselves or others,” Cash said. “The family advocacy office has a wealth of information about domestic violence. A lot of people view domestic violence in a physical light, but it involves so much more. Emotional abuse can be much more devastating. Broken bones will heal and bruises will fade, but a broken spirit may take a lifetime to mend, if at all.”

But what can people are in an abusive relationship do to help themselves and their partners?

“If anyone in a home feels they are being abused or think they are in danger, they need to contact us at family advocacy,” she said. “If they are hurt they need to go to the emergency room. The hospital can contact Safe Haven, the women and children’s shelter downtown, or us.”

Cash summed up her points. “It makes no sense to stay in a situation that could cost

you your life. If you are being abused it is not your fault and the problem will not just go away. Let us help you and your partner create a safe and healthy relationship.”

People who need help or just want more information about domestic violence can call the family advocacy office at Ext. 2239.

**Are you in an abusive relationship?**

The following checklist are some of the signs of domestic violence. Does your partner ...

- ☐ Use emotional and psychological control?
  - Call names, yell, put you down
- ☐ Use economic control?
  - Deny access to bank accounts, credit cards or car
- ☐ Make threats?
  - Threaten to harm or kidnap children
- ☐ Commit acts of physical violence?
  - Grab, push, hit, bite, or slap you

# Informed decision seminar shows benefits of staying in

**Senior Airman Amanda Mills**  
Public affairs

Columbus AFB people attended an informed decision seminar Oct. 3 at the Columbus Club.

The class informed people within 11 to 13 months of re-enlisting or separating of the benefits of staying with the Air Force, said Master Sgt. Vic Tennant, career assistance advisor.

Attendees learned about all the medical, financial and educational benefits of the military, Tennant said.

There were also representatives from the personnel center who talked about career job reservations, the leave program and the base-of-preference option.

Testimonials from people who got out of the military and then came back in were heard, and Chief Master Sgt. Tom Pelfrey, 14th Operations Group first sergeant, informed the group on some things they could do for career enhancement if they decided to stay.

“I’d like to get representatives from the Air National Guard and Reserves for the next seminar to add to the information,” Tennant said.

The class was designed to give attendees all the information possible to make an informed decision to leave or stay in service, Tennant said.

“I want to make sure the Air Force isn’t losing good troops because they were misinformed or even not informed of all the benefits of staying in,” he added.

The seminar offered enough information for Airman 1st Class Amber Martin, 41st Flying Training Squadron, to make the decision to re-enlist.



Airman Alexis Lloyd  
**Master Sgt. Vic Tennant, career assistance advisor, discusses the benefits of re-enlisting or getting out of the military with Senior Airman Jennifer Loanzon, 14th Contracting Squadron.**

“Besides the offered information, the speakers’ testimonials were an extra benefit for me,” she said. “They really made me feel that I was right in making this choice.”

People are usually scheduled for the seminar that is

offered every other month, Tennant said. However, it is not mandatory to attend. Those who wish to attend but are not scheduled can call their first sergeant.

“Please, before you make the choice [to stay or go], have all the information,” Tennant said. Call Ext. 7004.



# Personal integrity — Practice makes perfect

**Lt. Col. Anthony Smith**  
37th Flying Training Squadron



As most of us do, I often look at world events covered in the media from the perspective of “How does this affect me?” or “What lessons can I take away from these events?”

The continuing war on terrorism, the one-year anniversary of Sept. 11, and the threat of a new war in Iraq have overshadowed other recent events in the national media with important lessons for us as military members.

I’m referring to the failure of large, previously financially-sound companies that resulted in significant hardships, and even financial ruin, for countless employees. Some of these corporate failures are the alleged result of gross mismanagement and even criminal activity.

I don’t propose to know all the pressures or intricacies of high corporate finance, and I don’t propose that all corporate failures are a result of corrupt managers, but the Congressional, legal and media interest in the activities and decisions of some senior corporate managers suggests at least the possibility of failures in personal integrity at various levels of the affected companies.

Whether those allegations are true or false is a topic for a much more in-depth study.

The question for us is how we prevent it from happening in our organization. We are an Air Force and a wing that embodies a core value of advancing integrity. That is no small task and one that, once compromised, is twice as difficult to re-establish. It is a problem best prevented by the old adage, “practice makes perfect.”

Throughout our lives all of us are confronted with situations from time to time where a minor breach of personal integrity might easily make a problem go away, get us out of a little trouble, make us look a little better to our boss or save us from an additional hour of paperwork.

Most of the time no one will even know about our

convenient little lapse of integrity and no one will be the worse for it. We may back date a document to meet a particulate suspense, we may tell a co-worker our computer was down rather than admit we forgot about a specific task or we may fudge our leave dates to save ourselves an extra day.

All seemingly minor indiscretions, but each time we compromise our integrity even the smallest amount, it makes it that much easier to take the same approach the next time. Before long we will find ourselves justifying larger indiscretions despite more severe consequences and potentially far-reaching adverse affects to the organization and its members.

I think the same logic works in reverse. If we do not allow ourselves to compromise our integrity for the small, seemingly inconsequential issues, we build a pattern of behavior that helps us do the right thing and make the right decisions when the stakes become a little higher.

See INTEGRITY, Page 6

## Stop-Loss helps answer nation’s call

**Gen. Hal Hornburg**  
Air Combat Command commander

**LANGLEY AFB, Va.** — I’ve been visiting Air Combat Command bases to talk to troops and learn about issues.

Airmen from base to base voice the same concerns: They want more information about Stop-Loss, why we need it and when we might see the program again.

As those of an all-volunteer force, we have expectations about our ability to choose how long we serve. When something changes those expectations, obviously there are going to be questions.

Stop-Loss allows the armed services to meet our nation’s unforeseen crises by keeping people beyond expected separation or retirement dates. The secretary of defense implemented the most recent program in September 2001 because we faced a war like we had

never seen before — a global war on terror. The last time before that was in 1999 during Operation Allied Force, the war with Serbia over Kosovo.

After Sept. 11, 2001, most of us felt the need to strike back against those who had brought such horrors to our front door. We also realized that we had no choice but to win the war against terrorism. Our nation’s livelihood and our children’s futures depended on it.

In August the Air Force announced that all specialties were released from Stop-Loss. The program helped us get through the critical first months of this war on terrorism by keeping our numbers strong. We’re now better able to determine our requirements, allowing us to sustain this new steady state of operations. The personal sacrifices made by many of you helped us answer our nation’s call to combat terrorism, and I thank you.

## STRAIGHT TALK LINE

*The Straight Talk Line is your direct line to the commander for comments and suggestions on how to make Columbus AFB a better place.*

*Although the Straight Talk Line is always available, the best way to resolve problems is through the chain of command.*

*The Straight Talk Line phone number is 434-7058. Callers should leave their full name and phone number to receive an answer. All names will be kept confidential. Messages may be answered in the Silver Wings without names.*

*Written questions may also be brought to the public affairs office in the wing headquarters building, Bldg. 724.*

*Questions and answers will be edited for brevity.*

## SILVER WINGS

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**Silver Wings Editorial Staff**  
**14th FTW commander**  
Col. Steve Schmidt  
**Chief, public affairs**  
Pam Wamken  
**Editor**  
Senior Airman Amanda Mills  
**Staff writers**  
Airman 1st Class Chawntain Young  
Airman Alexis Lloyd

## Key phone numbers

**Base Exchange..... 434-6013**  
**Chaplain..... 434-2500**  
**Civil Engineer Service Desk..... 434-2856**  
**Civilian Personnel..... 434-2635**  
**Clinic:**  
**Family Practice..... 434-2172**  
**Appointment Desk..... 434-2273**  
**After Hours Care..... 434-2273**  
**Columbus Club..... 434-2489**  
**Commissary..... 434-7106**  
**Finance..... 434-2706**  
**Housing Maintenance..... 434-7270**  
**Inspector General..... 434-2927**  
**Legal Office..... 434-7030**  
**Military Equal Opportunity..... 434-2591**  
**Security Forces..... 434-7129**  
**Shoppette..... 434-6026**

# Command chief shares view on leadership

**Tech. Sgt. Jim Moser**  
Public affairs

*(Editors Note: This is the second story in a series introducing Chief Master Sgt. Randy Auld, the new 14th Flying Training Wing command chief, to the base.)*

Command Chief Master Sgt. Randy Auld believes leadership skills are vital to today’s airmen. The first step, he said, is getting back to the basics of mission first.

Today’s airmen are better educated and more outgoing, but this is a deadly combination without the discipline necessary to accomplish the mission, said the 25-year career airman. The airmen need mentors and leaders to instill discipline. “Leadership is key — without it we will fail.”

The chief pointed out that anyone can be a manager, but Air Force professionals need to strive to be leaders.

“Management is relatively easy,” Auld said. “Simply keeping track of what’s going on and assigning folks to take care of this and that is an easy task. Leadership is much more difficult. Where management drives people to meet the standards, leadership inspires reaching and exceeding Air Force standards. We don’t need any more managers in the Air Force — we need leaders.”

The Chief went on to explain leadership is the responsibility of everyone in the Air Force.

“Everyone, as they progress up through the grades, is required to step up to the plate — to become a leader,” he said. “This happens early on, more informally than formally, as an individual becomes a five-level and has a couple of three-levels working with them on the job. That airman first class or senior airman is responsible for providing leadership to those junior airmen by setting the example, which means being technically proficient and

resolving technical issues correctly in accordance with the technical data. Setting the proper example while wearing their uniform, polishing their shoes and wearing their hat when it is appropriate and not wearing it when it is not. Leadership begins at that point in time and progresses with more responsibility for more Air Force resources, as they become junior and senior NCOs. Those who choose not to be a leader need to find a new career.”

While some may say the duty position or rank that they hold prohibits leadership opportunities, Auld adamantly disagrees.

There is always something people can get involved in to become a leader — the honor guard, squadron functions and Habitat for Humanity to name a few, he said.

The Chief also expressed his views on what people have to have on the inside to be leaders.

“Troops need to be 100-percent in tune with the Air Force Core Values,” he said. “They need to live and breathe them. Leaders are not satisfied with just good work, only the best results will do.”

Auld summed up his understanding of the art of leadership.



Staff Sgt. Kyle Ford

**Airman 1st Class Daneille Werner, 14th Services Division, talks to Chief Master Sgt. Randy Auld, 14th Flying Training Wing command chief, at the fitness center.**

“Leadership is where you motivate your individuals to the point when you are not present in the duty section, they know what the right thing to do is and they do it. Leaders inspire their team to reach for the mission, accomplish the mission and exceed mission requirements. A manager doesn’t provide discipline necessary to accomplish the mission in a wartime environment. A leader mentors their troops to the point they know what they are doing, will do it with out somebody over their shoulder and will do it if somebody is shooting at them. That is what leadership is all about.”

## INTEGRITY (Continued from Page 5)

Can you imagine a corporate chief executive officer or senior military leader, at the peak of his or her career after 25 years of honesty and integrity, deciding that it was now time to start lying and being deceitful? I’m willing to bet that’s not how it works. I would even venture to guess that the seemingly tough, complex decisions we eventually face in our careers will turn out to be surprisingly easier if tackled from a long-established pattern of behavior based on honesty and integrity.

In addition to personal actions, supervisors, NCOs and commanders have the responsibility to train and enforce high standards of integrity within our units if we want it to flourish in the Air Force. Help subordinates make the right decision when you see them struggling. Recognize their honesty when they come to you with mistakes you know they could have covered up. It will reinforce their decision, and it will make you a better informed supervisor.

Hopefully none of our decisions involving issues of personal integrity will be subject to the scrutiny of Congress or the national media.

If they are, and if they are founded on a long-established pattern of personal integrity, we’ll probably weather the storm nicely.

## Hispanic Heritage Spotlight



**Airman Victor Nanez**  
**14th Civil Engineer Squadron**

**Hometown:** Phoenix, Ariz.  
**What does this month mean to you?:** It’s just a reminder of where I came from and of the people who helped me get where I am today.

## Hispanic celebrates roots

**Airman Alexis Lloyd**  
Public affairs

Hispanic Heritage Month may be coming to a close, but Hispanics live their heritage year-round.

Toni Holcomb, 14th Flying Training Wing equal employment manager, is one of these people.

“I take pride in my Hispanic culture, embrace our tradition and am proud to be an American,” Holcomb said.

Hispanic people have strong family relationships. Holcomb said that even though her family lives in Colorado, they have remained strong in their commitment to one another.

“The special observances we celebrate every year in valuing cultural diversity allows us to stop and think about one’s culture,” she said. “I see myself as coming from one of many cultures.

“America has prospered because of its cultural diversity and recognizes the differences in all people and draws upon their experience and background as a resource to maximize benefits for all,” she added.

“It’s good to know about and recognize the distinctive contributions Hispanics have made and are continuing to make to this great country.

“¡Que dios bendiga America!”





Photos by Airman Alexis Lloyd  
Lt. Col. Dawn Harl, 14th Medical Operations Squadron commander, puts icing into an icing bag to decorate her clown cake.



Julie Jones, 14th MDOS, places clown head on the cake.



Melanie Rutherford, class participant, watches as Diane Stone, class instructor, demonstrates a decorating technique during the class.

# Butchers, bakers — No they’re cake decorators

**Airman Alexis Lloyd**  
Public affairs

After a day of mixing the ingredients together for icing and baking a cake, they’re ready to go to class.

Diane Stone, who’s decorated cakes for more than 20 years, teaches the beginner’s cake decorating class.

“I love meeting people, using my hands and making people smile with my finished products,” Stone said.

The first class is a general instruction class on how to cover cake boards, make icing bags and what supplies to use.

The last classes use the information learned in the initial class.

The students learn how to make a star, shirt, clown, easter egg, bikini and holiday house cakes.

“I took the class for something fun to do with my daughter — something we could enjoy together over the years,” said Lt. Col. Dawn Harl, 14th Medical Operations Squadron commander.

“It makes me very proud to know someone has made an accomplishment that they thought they couldn’t,” Stone said.

“It’s called a ‘talent’ and it comes with patience and practice. We all learn from each other at these classes, and it’s a fun class. I have met so many talented ladies — so far no men have ventured out to join in any of my classes — and we all think a little different.

“I, as the teacher, learn something at

every class from my students,” Stone said.

The course is five weeks long with a two-hour class each week. It costs \$40 and is offered throughout the year by the skills development center.

“Our job is to develop your skills while having fun,” said Ricky Jones, skills development center manager.

The class needs at least 10 people to sign up before it begins. For more information or to sign up for the next decorating class, call Ext. 7836.



Stone makes a clown body for the class.



Elizabeth Davis  
Children from Fairview Elementary School rush to get the chance to give Sparky, the fire department’s mascot, a high-five.



Staff Sgt. Sean Allen, 14th Civil Engineer Squadron crew chief, shows the children how to stop, drop and roll.



Elizabeth Davis  
Airman Victor Nanez, 14th Civil Engineer Squadron, lets a student from Fairview Elementary School touch his uniform so she will recognize firefighters as safety figures.

# Sparky, 14th CES teach children fire safety tips

**Senior Airman Amanda Mills**  
Public affairs

Anticipation hung in the air as children called “Sparky! Sparky!” and waited for the arrival of the fire department mascot.

The dalmatian character then led the group through “stop, drop and roll,” window exiting, the fireman friend and “get low and go” stations.

About 500 kindergarten through sixth graders filed through the Columbus AFB Fire Department during Fire Prevention Week.

The groups learned fire safety tips such as what to do if their clothes catch on fire and how to exit their bedrooms through a window should

a smoke alarm sound. They also learned how to identify a fireman as a safety figure and how to low-crawl through a smoke-filled room.

At the end of the tour, the groups were “treated” to plastic firehats, fire safety coloring books and other fire prevention goodies.

“I like showing the kids who we are, so they know that we’re their friends and don’t have to be afraid,” said Staff Sgt. Sean Allen, 14th Civil Engineer Squadron crew chief. “It’s also good they get this exposure because when they go home and talk about their experience, parents get the information too.”

“It’s always fun to get the community involved in fire prevention and base activities,” said Airman 1st Class Sam Fain, 14th CES.



AT THE CHAPEL

Chapel schedule

**Catholic**  
**Sunday activities:**  
9:15 a.m. — Mass  
10:30 a.m. — CCD  
5 p.m. — Confessions  
5:30 p.m. — Mass  
**Wednesday**  
11:30 a.m. — Mass

**Protestant**  
**Sunday activities:**  
9 a.m. — Sunday school  
10:45 a.m. — Traditional worship  
1 p.m. — Contemporary worship  
**Wednesdays**  
5:30 p.m. — Video Bible study supper  
7:15 p.m. — Choir rehearsal  
**Thursdays**  
11:30 a.m. — Lunch Bible study  
For Islamic, Jewish, Orthodox or other services, call the chapel at Ext. 2500.

AT THE MOVIES

All movies are shown at 7 p.m., unless otherwise noted, at the base theater.

**Today**  
“*Fear Dot Com*” (R, violence including grisly images of torture, nudity and language, 98 min.)  
Starring Stephen Dorff.

**Saturday**  
“*Men in Black II*” (PG-13, sci-fi action violence and some provocative humor, 82 min.)  
Starring Tommy Lee Jones.

**Oct. 18**  
“*City by the Sea*” (R, language, drug use and some violence, 80 min.)  
Starring Robert De Niro.

CHANNEL 64

BLAZE 64 offers announcements for people living in base housing or the dormitories.  
Call 2nd Lt. Joseph Coslett for more information at Ext. 7065.

**Weekdays**  
**9 a.m., noon and 2 p.m.**  
Air Force Television News  
**Monday through Oct. 18**  
**9:30 a.m., 12:30 p.m. and 2:30 p.m.**  
College Level Examination  
Program:  
*Mathematics*

FAMILY SUPPORT



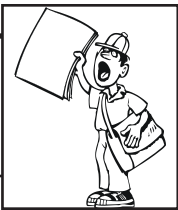
*(Editor’s note: All activities are offered at the family support center unless otherwise specified. For more information, call Ext. 2790.)*

**Investment seminar:** The previously scheduled seminar for Oct. 29 is cancelled.

**Heart Link volunteers:** The Heart Link has its first meeting from 8 a.m. to 1:30 p.m. Nov. 4 at the chapel annex for people who have been an Air Force spouse for less than five years.  
Volunteers are needed during this time to care for the children of the attendees. The care location is in the chapel annex, and parents are on site. For more information on Heart Link or to volunteer, call Ext. 2316.

**Remote/deployed briefing:** Military people who are going remote or being deployed must attend a mandatory briefing offered at 9 a.m. every Thursday. Call Tech. Sgt. Jamey Coleman.

BASE NOTES



**Fire hydrants:** The 14th Civil Engineer Squadron is flow testing and flushing fire hydrants base-wide Oct. 21.  
The squadron asks people on base to run water after the testing is complete to make sure it is clear with no discoloration. For more information, call Ext. 7403.

**Retiree council:** The Air Force Retiree Council needs a representative to represent Alabama, Louisiana, Mississippi and Tennessee. Columbus AFB is accepting applications until Oct. 21 for this regional position. Applicants must be retired Air Force military servicemembers. Candidates must be available to attend the council meeting May 19 to 23 in San Antonio, Texas. For more information, call Ext. 2596.

**Commissioning briefing:** A mass commissioning briefing to learn how to turn stripes into bars is from 9 to 11 a.m. Oct. 28 at the education center.  
Guest speakers provide insight on the different programs. For more information or to sign up, call Ext. 2562.



Senior Airman Amanda Mills

Happy haunting

**Carly O'Brien, Enlisted Spouses Club secretary, prepares for the club’s “Costumes and Treats” October social Monday. The next ESC meeting is at 6:30 p.m. Nov. 5 at the community center. For more information, call 434-8823.**

**Pumpkin patrol:** The 14th Security Forces Squadron needs volunteers for this year’s Halloween’s Pumpkin Patrol Oct. 31.  
The volunteers walk through housing areas to ensure the trick-or-treaters’ safety. For more information or to volunteer, call Ext. 7120.

**Health Benefit Fair:** The civilian personnel flight hosts a Health Benefit Fair from 10 a.m. to 2 p.m. Oct. 31 at the community center.  
A variety of federal health insurance carriers answer questions and allow employees to compare various plans. The fair is open to everyone but is designed for current appropriated funded civilian employees. For more information, call Ext. 2641.

AROUND TOWN



**Hazard lectures:** Annual hazard lectures are at 7 p.m. Oct. 28 and Nov. 4 at Heritage Academy, 625 Magnolia Lane across from the Magnolia Tennis Club. The lectures focus on “100 Years of Flight.”  
The guest speakers are Barbara Brennan, head of exhibitions and design at the Smithsonian’s National Air and Space Museum, and Mark Craig, Associate Director of the Johnson Space Center in

Houston. For more information, call 327-5272.

**Antique show:** An annual antique sale is Nov. 1 to 3 at the Trotter Convention Center in downtown Columbus. The show is free to anyone with receipts totalling \$50 from local businesses from the week before the event.  
The kickoff is at 8 p.m. Nov. 1 with Civil War-era music in Poindexter Hall at Mississippi University for Women.

**Hazardous Waste Day:** The Mississippi Department of Environmental Quality, the Golden Triangle Regional Solid Waste Management Authority and the City of Columbus Environmental and Recycling Office sponsor a Household Hazardous Waste Collection Day from 8 a.m. to 2 p.m. Oct. 26 at the Columbus City Maintenance Facility, 2502 Bell Avenue. Columbus AFB housing residents are encouraged to dispose of hazardous wastes for free. They can do so by placing their materials outside their house on the curb by noon Oct. 25 for the Columbus AFB Environmental Flight to pick it up and transport it downtown.

For more information on the base pickup, call Ext. 7310.

Services: Points way to fun for all

**All-ranks bingo:** The club offers an all-ranks bingo program 6 p.m. Fridays in the community center ballroom. There are five \$75 games, one \$100 game and a \$500 progressive jackpot game with a consolation prize of \$50 if the jackpot does not go in 59 numbers or less. Once the \$500 jackpot is won, the progressive jackpot will increase to \$1,000 with a consolation prize of \$100. Call Ext. 2489.

**Enlisted lounge entertainment:** Disc jockey Kool Kleve entertains from 9 p.m. to 1 a.m.

today.

**Worldwide family talent contest:** Saturday is the last day to register for this youth center program. Showtime is at 3 p.m. Nov. 2. Contest categories are: parent and youth team, preteens (ages 9-12), children (ages 3-8), teens (ages 13-18), husband and wife and family. Winners are videotaped and forwarded for th Air Force level of competition. Call Ext. 2504.

**Sunday brunch:** The Columbus Club offers a brunch from 10 a.m. to 1 p.m. Sunday. Cost is \$12.95 per person. Club members receive a \$2 discount through the Members First program. Call Ext. 2489.



Rachel Kasic

Gotta register to win!

**Second Lt. Michael Masuda, 48th Flying Training Squadron, registers for the Football Quest program. A winner from the Air Education and Training Command will receive a trip to the Air Force Academy versus San Diego State football game Nov. 23. Registration boxes are located in services locations. No purchase is necessary to participate and last day to enter is Nov. 4.**

**Teen Read Week:** The library invites all teens to register between Sunday to 17 for the teen read-in Oct. 18. Reading is from 6 to 8 p.m. and pizza is served at 8 p.m. Call Ext. 2934.

**Holiday hours:** All services activities close Monday in celebration of Columbus Day with the following exceptions. The bowling center is open from 11 a.m. to 10 p.m., the fitness center is open from 10 a.m. to 6 p.m., the golf course is open from 7 a.m. to dusk and the library is also closed Sunday.

**Tuesday night buffet:** The Columbus Club’s Tuesday night buffet features a Mongolian barbecue. Cost is priced per ounce. Dinner is served from 5 to 7:30 p.m. Club members receive a \$2 discount through the Members First program.

**Enlisted lounge open Thursdays:** The enlisted lounge is open Thursdays from 4:30 to 10 p.m.

**Preschool story time:** The library’s preschool story time is at 10 a.m. Wednesdays. This 30-minute program is open to children ages 3 to 5. Call Ext. 2934.

**Volunteers needed:** The youth center looks for regular volunteers to help out with homework, arts and crafts, cultural activities, sports programs and teen activities. Volunteering starts after school at 3 p.m. To volunteer, call Ext. 2504.

**Parents day out/give parents a break:** The child development center offers this program from 4 to 10 p.m. Oct. 19. Cost is \$2.50 per hour per child and a nonrefundable \$5 deposit is required when making a reservations. Deadline for making a reservation is Wednesday. Call Ext. 2478.

**Base photography contest:** The skills development center hosts this year’s base photography contest with entries due Tuesday. Photographs will be judged in two

groups — adult and youth (ages 17 and younger). Entry categories include military life, nature/scenic, people, creative effects and computer imaging and enhancement. Media categories are monochrome prints, color prints and color transparencies.

Entries must be 8x10 and dry mounted and must have been taken within the last two years. Call Ext. 7836.

**Youth center members appreciation night:** The youth center members are invited to an appreciation night from 6 to 8 p.m. Oct. 18. There are refreshments and activities for all. Be sure to bring the membership card. Call Ext. 2504.

**Squadron pumpkin carving contest:** The library hosts this annual contest with judging Oct. 30. Registration starts Oct. 23 at the library. Pumpkins can be picked up between Oct. 28 and 29. Call Ext. 2934.

**Electrified membership drive:** Win the newest electronics by becoming a services member. Prizes include a 32 inch Plasma television with Home Entertainment Systems, a 15 inch flat screen television with speaker system, portable DVD player, MP3 player and more. Pick up an application at any services facility and register by Dec. 20. Current members are already entered to win. Call Ext. 2489.

**Basketball games:** The information, ticket and travel office offers two trips to professional basketball games featuring the Memphis Grizzlies in Memphis, Tenn. Watch the Sacramento Kings play Nov. 2. Cost is \$115 per person and includes lodging (double occupancy), ticket to the game and transportation. The next game is Nov. 29 against the Los Angeles Lakers. Cost is \$120 per person and includes lodging (double occupancy), ticket to the game and transportation.

A \$50 deposit is required when registering. Lodging is located within walking distance of Beale Street and the Pyramid. Call Ext. 7858.

Columbus Club Lunch Buffet

Served from 11 a.m. to 1 p.m.  
Cost: \$7.95

Members receive a \$2 discount  
Price includes vegetable of the day, salad and tea

Today  
Fried Catfish  
Popcorn  
Shrimp  
Cherry Cobbler

Monday  
Club Closed  
for Holiday

Tuesday  
Meat Loaf  
Sweet & Sour  
Pork  
Banana  
Pudding

Wednesday  
Bratwurst  
Lemon Pepper  
Chicken  
Apple  
Dumplings

Thursday  
Roast Pork  
Chicken Fried  
Steak  
Apple Cobbler

Receive a discount on food purchase of \$4 or more  
Ask your server for details  
EXCLUSIVE REWARDS FOR CLUB MEMBERS  
Alcoholic beverages not included  
Members First



# Comm Squad ties DynCorp in last seconds, 13-13



Airman Alexis Lloyd

Turbo Turbyfill, 14th Communications Squadron team, catches the ball.

## Airman Alexis Lloyd Public affairs

The 14th Communications Squadron scored with three seconds left in the game to tie DynCorp, 13-13, in intramural flag football action Monday.

“Comm is a better team than their record shows,” said Steve Hansen, DynCorp.

The first half of the game was a defensive struggle with both teams trading interceptions, including DynCorp’s quarterback being picked off right on the goal line.

When the whistle blew, both teams headed for the sidelines deadlocked 0-0.

“We gotta good chance,” said Jeff Ridley, Comm Squad. “We can still put ‘em out.”

DynCorp received the second half’s kickoff.

After two first downs, DynCorp failed to convert on fourth down and turned the ball over to Comm Squad.

Comm Squad drew first blood when they con-

nected through the air for a touchdown and converted the extra point, bringing the score 7-0 and 13:30 left in the game.

DynCorp answered Comm Squad’s points with six of their own but failed to convert the extra point. The score was now 7-6 in Comm Squad’s favor.

On their next series, Comm Squad went four and out. DynCorp capitalized with a touchdown and an extra point. The score now 13-7 in DynCorp’s favor.

DynCorp kicked off to Comm Squad with 37 seconds left in the game.

Comm Squad found them on second down and 35 yards away from the goal, when Turbo Turbyfill broke a big running play, scoring a touchdown and tying the game 13-13. Their drive for victory was cut short when DynCorp swarmed the line and sacked Comm Squad’s quarterback.

“I believe extra points wins or loses games,” Hansen said. “This [game] just happened to work out in a tie.”

Flag football standings

The following are the intramural standings as of Wednesday.

Teams	Wins	Losses	Ties
48th FTS			
14th OSS			
14th SFS			
37th FTS			
DynCorp			
14th CES			
14th COM			
14th MSS			

Statistics not available at time of press

Bowling Standings

The following are the intramural Thursday leagues standings as of Oct. 3.

Teams	Wins	Losses
Strokin	34	6
Misfits	26	14
14th OSS	20	20
48th FTS	18	22
SFS #1	14	26
SFS #2	6	34

## SHORTS

### Cosmic no-tap bowling

All levels of bowlers are invited to enter this monthly no-tap tournament Oct. 18. Sign up by 6:45 p.m. Games begin at 7 p.m. Entry is \$7.50. Prizes offered are a DVD player, Palm Pilot and more.

Players must get a strike with a red-head pin to spin the wheel to win a prize.

Every game, randomly selected individuals will be challenged to knock down a certain number of bowling pins. Call Ext. 2426.

### Father/son free throw

The youth center hosts a father/son free throw contest at 6 p.m. Oct. 25 in the gym.

Age grouping will be completed prior to event.

There is no deadline but all partici-

pants must register before the event starts. For more information or to register by phone call Ext. 2504.

### Fitness center family day

The fitness and sports center has a family fitness day Oct. 27. Children over the age of 5 years old are invited to the gymnasium area to play games while parents use the fitness center together. The center provides activities that show the benefits of exercise to the children, as well as point out relevant safety issues. Children will be placed in age-appropriate groups with a staff member in charge. Sign up begins at 2 p.m. and ends at 6 p.m. Call Ext. 2772.

### Bowling specials

October bowling specials are from 5 to 9 p.m. Wednesdays for families and from 1 to 6 a.m. Sundays for bowlers. Bowling

is \$1.25 a game and shoe rental is 50 cents. Call Ext. 2426.

### Wacky glo ball

The wacky glo ball 18-hole tournament starts at 4 p.m. Nov. 2 at the Whispering Pines Golf Course.

Entry fee is \$20 for members and \$20 plus greens fees for nonmembers. Cost covers golf, a glo ball and burgers.

Wacky golf starts at 4 p.m. with nine holes of golf. As soon as it gets dark, players complete the last nine holes with the glo-ball. Call Ext. 7932.

### Youth basketball

Registration for youth basketball is open until Nov. 2 at the youth center. Open to ages 5 to 18. The season is tentatively scheduled to start in November. Cost is \$25 for members and \$35 for nonmembers. Call Ext. 2504.